



2009 Annual Ministry Report

*Providing hope, opportunity and liberty to villages around the world
through the love of Jesus and His people*

***Praise God, from Whom all blessings flow;
Praise Him, all creatures here below;
Praise Him above, ye Heavenly Host,
Praise Father, Son and Holy Ghost, Amen.***

Thomas Ken (1674)

Looking back on 2009 and the first year of the Jubilee Village Project (JVP), the simple words of “praise God” seem to be most-fitting. To see what has been accomplished in the first year of the Project is evidence the Lord is directing the efforts and direction of JVP and is a testament that “all blessings flow...from above.”

PROJECT STARTUP AND ORGANIZATION

The visit of Ned Campbell and John Cory to Kager village in October 2008, and their personal meetings with David Kayando and other village leaders, confirmed the vision, mission and the key strategies of the Jubilee Village Project:

- Vision: Changing the World, One Village at a Time
- Mission: To provide hope, opportunity and liberty to villages around the world through the love of Jesus and His people
- Strategies: The Jubilee Village Project is built on three key strategies aimed to achieve sustainable community transformation:
- People-to-people relationships
 - Holistic solutions
 - Church-centered engagement
- Objectives: The Jubilee Village Project seeks to achieve two primary objectives:
- Support local village churches in making disciples of Jesus
 - Serve the poorest villages of the world to end world poverty and achieve the U.N. Millennium Development Goals

In early 2009, co-leadership teams were established to serve and lead the Project: 1) the Village Champions team in Kager village and 2) the Global Partners in Indianapolis, Indiana. This co-leadership model is a practical demonstration of the teamwork and collaboration that is at the heart of the Project and really defines “how we do ministry” with the people of Kager village to help them achieve their hopes and dreams for their village. All of these teams consist completely of volunteers, with the exception being David Kayando who is paid a small wage as he spends more than half of his day as the Lead Champion of the team in Kenya.

The Project has also been investing in its leadership to help them become more knowledgeable about sustainable community transformation and cross-cultural discipleship methods. Through a grant

provided by the **East 91st Street Christian Church Foundation**, a weeklong workshop on **Community Health Evangelism (CHE)** was conducted in the village by **LifeWind** International. All of the Village Champions and several other church and community leaders participated in this Training of Trainers 1 (TOT-1) workshop. This workshop really helped instill in the Champions team that the Project is not about short-term relief provided by American missionaries or NGOs, but about them being empowered and equipped to lead their own village's transformation.

TRANSFORMATION PROJECTS

JVP initiated several village transformation projects in 2009. Most of these projects were launched as pilot projects to allow them to be started quickly and cost effectively, and also to prove their viability before scaling them up. It also allowed the Project to begin building relationships and trust with the people of Kager village and demonstrate our commitment to help them in their own community transformation. Below is a brief summary of each of these village transformation projects:

Model Farms

In support of MDG 1 (Eradicate Extreme Hunger), the **Model Farms** program was developed and piloted with four farmers in the heavy rains growing season (February-July). The objective of this program is to significantly increase the farming yield of small-scale (1 acre) farm plots through the introduction of better inputs (quality seed, fertilizer, insecticide) and farming techniques (seed spacing, crop rotation, ridge tilling). While the initial focus of this program is to increase maize (corn) production, the long-term goal is to decrease the amount of acreage devoted to this water-intensive crop and to improve food security through the diversification of crops to include drought-tolerant crops (wheat, sunflowers) and higher nutrition crops (onions, butternut squash, tomatoes).

The first four Model Farmers included George Amimo (Food & Farming Champion), John Nyang'i, Charles Mwai and Maurice Ondiek. Based on the testimonies of these farmers, they have seen their crop production increase by three-fold in this first season, but the real economics of this program (cost of inputs versus increased outputs) have yet to be analyzed and understood (see Challenges section). A visible sign of progress is the amount of interest shown by other villagers to participate in the Model Farm program – in the second growing season of the year (August – January), this program was expanded to include 12 additional Model Farmers.

JOY Kitchens

In support of MDG 1, MDG 4 (Reduce Child Mortality), MDG 6 (Combat Major Diseases) and MDG 7 (Ensure Environmental Stability), one of the great surprises of the year has been the successful development of the **JOY Kitchens** program. This simple but innovative program has introduced six basic household solutions to improve the economics, productivity and health of women and their families:

- Aqua Clara water purifier
- Upesi improved stove
- Fireless basket cooker

- SunNight solar lantern
- Smokehood and chimney (piloted only)
- Home canning (not introduced in 2009)

Perhaps more important than the improved standard of living these practical solutions provide is the hope, unity and inspiration the first two groups of 8 women each have experienced through this program. In the spirit of the acronym of JOY (Jesus, Others and Yourself), these women have embraced this program for its discipleship and outreach potential to truly impact all of the women and families of Kager village. These two women’s groups meet together on a bi-weekly basis for Bible study and tea, and through these meetings they have developed a community of support and accountability for each other. One of the highlights of the Village Visit made by four of the Partners in October was the presentation of Luo Bibles (native language) and JOY Kitchens t-shirts to these 16 wonderful women. They shared with us their desire and commitment to extend the program in 2010 to other women in the village and they showed great pride in being chosen to serve as participants in the initial JOY Kitchens pilot groups.

Kijiji Benki (Village Bank)

In support of MDG 1, MDG 3 (Empower Women) and MDG 8 (Develop Global Partnerships), JVP established a **microloan program** to extend very small loans to villagers to spur entrepreneurship and provide additional means of personal income generation. This program is called **Kijiji Benki** (Kiswhaili for “village bank”) and is modeled after many other microloan programs:

- Small loans between \$100-\$400 are made to individuals or groups
- Each applicant must submit a business proposal outlining the purpose and financial basis for their enterprise. This is reviewed and approved by both the Economic Development Champion and Partner.
- Terms of the loan are 12% interest (1% monthly) which is paid back over a 6-12 month period; 50% of the interest is “refunded” at the end if the participant makes all payments on time.

The following microloans were made in 2009:

- | | |
|---------------------------------|--------------------------------|
| • Rose Omanywa (\$100) | Rope making, produce reselling |
| • Jane Anyango (\$100) | Tailoring |
| • Mary Ogutu (\$100) | Porridge making |
| • Nyakidi Women’s Group (\$400) | Poultry raising |

In addition to the microloan program, the Kijiji Benki started a **layaway microcredit program** in October. Under this program, villagers may purchase a SunNight Solar Lantern on “layaway” for a subsidized cost of KSHS 800 (US\$ 11). 57 villagers participated in the program and 40 lanterns were fully paid for and being used by the end of the year.

Village Electrification

In support of MDG 1 and MDG 7, the most ambitious (and costly) project undertaken by JVP in 2009 was to bring electricity to Kager community in the form of a **Phase 3 transformer**. This entailed the installation of several telephone poles, hanging of electricity wires from the main road that runs through Kager, and the wiring of both the Medical Clinic and JVP Community Center. The Project has fully funded the transformer and all that we are waiting for is for the Kenya Power and Light Company to deliver and install the transformer. While not financially supported by the Project, applications are being accepted for individual homes that can afford to have electricity installed in their personal households (25 applications have been completed). This has been a project that has taught the Global Partners team a lot about doing ministry in a continent that faces real spiritual oppression and corruption, and measures the passage of time quite differently.

Sea Container and Food Relief

In March, the Project sent 42,000 pounds of canned foods (Feed the Hungry), clothing (E91CC Solomon's Wardrobe), medical equipment (Hospital Sisters Mission Outreach, FAME) and farming equipment (CISCO) in a sea container from Indianapolis. It arrived in June in the village and it was a real learning experience about international logistics, Kenya Customs, and in-country transportation. With the 8 pallets of food on the shipment, the Village Champions team was able to have four rounds of much-needed food distribution to over 800 families Kager and surrounding villages, with a special focus on the elderly and families caring for orphans.

Basic Utility Vehicle (BUV)

The sea container also included a Basic Utility Vehicle, a low-cost vehicle made by the Institute for Affordable Transportation for the developing world. Since its arrival, two drivers have been trained to operate the BUV. It is used for both community projects and for-fee purposes, including water delivery, hauling of materials, and delivery of goods to markets. Unfortunately, one of the drivers drove the BUV off a road in December and the BUV was rendered inoperable until it can be repaired with some replacement parts that must be delivered from the United States. We anticipate having the BUV repaired in the next few months when we are able to have some repair parts delivered to the village.

JVP Community Center

In collaboration with the local church (Kager Vision Centre), the Project completed the repair and renovation of the church's old church building (approximately 1,000 square feet) and dedicated it as the Jubilee Village Project Community Center in October when four Global Partners visited Kager. This renovation included new windows, doors, security bars, stuccoing and painting and was made possible through a matching grant from the E91 Foundation. The Community Center is already being used for training workshops, community meetings and church activities.

Education Programs

The Project started a number of education programs in 2009 in support of MDG 2 (Achieve Universal Primary Education) and MDG 3 (Promote Gender Equality). One of the educational challenges facing the community is the absence of a local secondary school (grades 9-12) ; the closest secondary school is an 8

kilometer walk from Kager. This means that many children in Kager village do not matriculate past the 8th grade. The **Jubilee Scholars** program was created to offer two “full ride” scholarships (one boy, one girl) to provincial boarding schools. Criteria used to select these scholars include: 1) character and citizenship 2) exam scores from the primary school exit exam 3) financial need 4) commitment by parents to fund at least 10% of their school costs. The 2009 Jubilee Scholars, Irine Ong’ondo and Kennedy Nyanjwa, successfully completed their first year and will be returning to their schools in January 2010 to start Form 2.

As a first step in building relationships with each of the three primary schools in the village (Heartspring Academy, God Kado, Oneno), the Project purchased and distributed **Basic School Supplies and Textbooks** to each of the three schools (total cost \$500). A third education program launched in August is focused on the most “at-risk” students in the villages: orphans. The psychological / emotional scars and the financial burden associated with being an orphan (single = one parent deceased, double = both parents deceased) put orphans at greater risk of not completing primary school. The **Orphans Uniforms and Shoes** program provided a new school uniform and pair of shoes to 10 orphans at each of the three primary schools and Hilltop Christian Center pre-school.

CHALLENGES

The Lord has blessed the work of the Project in our first year, but it hasn’t been without challenges. We know it will take great faith, sacrifice, commitment and perseverance to run the race He has put before us and to help the people of Kager to transform their lives and village. A few of the primary challenges we have identified are outlined below:

Measuring Outcomes and Transformation

The primary BHGSG or “big, hairy God-sized goal” (thank, Jim Collins, Built to Last) of the Project is to achieve ALL eight of the U.N. Millennium Development Goals (MDGs) by 2015. These MDGs are also the means by which we envision measuring year-to-year progress for the Project. While we have made a start in this area with the development of such tools as the **JVP Baseline Household Survey** and **Model Farms Input/Output Report**, we still have a very long way to go and see this being a long-term challenge for a few primary reasons:

- **Measurement** is a “first world” concept and something foreign to most people in the developing world. We are thankful that David K. understands the importance of these tools and we know he must engage the Champions to embrace these tools for there to be success.
- Gathering this type of information is very **time intensive** and takes real dedication. We hope with the establishment of the paper-based Household Survey that conducting these surveys will be made easier.

Developing “Economic Engines” for the Village

In rural Kenyan villages like Kager, the some of the greatest challenges to ending poverty are: 1) breaking the cycle of food insecurity based on poor farming input, droughts and crop damage, and 2) overcoming lack of access to working capital, technology and faraway markets. To change the basic

economics that rule and hold back villages like Kager, new **economic engines** need to be introduced. Microenterprise development, value-added food processing, drought-resistant crop production, co-op purchasing and marketing, food and crop storage, and transportation of goods to faraway markets are all opportunities to be pursued in the coming years.

Capacity Building of the Community

The goal of the Jubilee Village Project is not just to implement programs, but to achieve **sustainable community transformation**. This will only be achieved by intentionally investing in the **capacity building** of the community, leaders and people of Kager village: 1) development of institutional, financial, political and technology resources in the community and 2) development of spiritual, management, leadership and technical skills of individuals in the village. This will be achieved through mentoring, training and developing strong partnerships with NGOs, ministries and government entities.

CLOSING REFLECTIONS BY DAVID KAYANDO (LEAD VILLAGE CHAMPION)

It is truly amazing to sit back at the end of 2009, and reflect back on what the Lord has done in Kager village through Jubilee Village Project. The work, which I can best describe with two words “Faith and Love”, has set the village of Kager on the path of sustainable development and transformation. The transformation pathway being championed by JVP is fully embraced by the community, and will have a long-lasting impact due to concern that JVP has in making disciples of Jesus. I am pleased to say that the River is now moving all around Kager, and JVP has made a name for itself to be the **ONLY** ministry in Kager which has ever had a holistic approach and not partisan in any way, but cares and brings everyone on board. We look forward to 2010, thanking God for taking us through the challenges of 2009. May God bless everyone, who has participated in making JVP programs for 2009 a great SUCCESS.

CLOSING REFLECTIONS BY NED CAMPBELL (LEAD GLOBAL PARTNER)

We have learned so much in our first year of ministry and have seen God bless the ministry of the Project in so many ways. The communications and relationships developed between our teams in Indiana and Kenya have laid a firm foundation for great work to be achieved in coming years. The financial support (\$72,000) provided by over 80 families, individuals, foundations and churches has been truly incredible – this support has allowed us to jump start a broad range of transformation projects that will be expanded in 2010. We know the work the Lord has given us will require perseverance, patience and prayer, but we have gained great faith, courage and strength from the successes He has let us see already in Kager village.

“Peace I leave with you. I do not give to you as the world gives. Do not let your hearts be troubled and do not be afraid.” John 14:27

Ned Campbell
Founder / Global Partner

David Kayando
Founder / Village Champion